May 15, 2026

Adam Crepeau, Commissioner
State of New Hampshire
Department of Natural and Cultural Resources
Office of the Commissioner
172 Pembroke Road
Concord, New Hampshire 03301

Subject: Mount Sunapee Resort Annual Operating Plan (AOP) 2026-2027

Dear Commissioner Crepeau,

The Sunapee Difference, LLC d/b/a Mount Sunapee Resort is pleased to present Mount Sunapee's Annual Operating Plan (AOP) 2026-2027, as per the *Lease and Operating Agreement*, and share our excitement for continued collaboration with the State of New Hampshire, including DNCR. We appreciate the ongoing partnership with the State.

The AOP 2026-2027 addresses Mount Sunapee's proposed year-round operations and capital maintenance priorities. The plan emphasizes operational continuity, compliance, and alignment with the previously approved AOP, Master Development Plans, and Environmental Management Plans.

We continue to remain mindful of parallel work underway related to the existing State-permitted and functional wastewater treatment system. Specifically, this includes DNCR's commitment to secure an independent feasibility study of the current system to inform future decision-making and coordination efforts.

We welcome continued collaboration with DNCR and the State and look forward to moving forward in partnership.

Thank you for your time and support.

Sincerely,

Susan Donnelly

Susan Donnelly
General Manager
Mount Sunapee Resort
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